

# **2023 Results Highlights**

## **Financial Performance**

- Operating income increased by 18.2% to HK\$10.00 billion. Net interest income rose 10.3% to HK\$7.60 billion. Net interest margin increased by 14 basis points to 1.81%. Non-interest income rose 52.8% to HK\$2.40 billion.
- Operating expenses increased 1.3% year-on-year. Cost-to-income ratio was 41.5%.
- Operating profit before impairment increased by 34.0% to HK\$5.85 billion.
- Impaired loan ratio as at end-December 2023 was 2.28%.
- Net profit after tax was HK\$2.59 billion, up 14.8% year-on-year.
- **ROA** was 0.56%. **ROE** was 6.00%.
- Total assets increased by 4.1% versus end-2022 to HK\$470.39 billion. Customer deposits (including certificates of deposits issued) went up 0.2% to HK\$342.29 billion. Customer loans (including trade bills) were down 8.3% to HK\$226.29 billion.
- Capital adequacy ratio and CET1 ratio met regulatory requirements at 20.1% and 13.4% respectively.

## **Core Businesses**

Wholesale banking business maintained total income growth, accompanied by increases of 25.3% and 28.7% in the number of base customers and active customers respectively. A total of 22 structured finance transactions worth US\$2.93 billion were finalised throughout the course of the year. Statistics from Refinitiv indicated that the Group ranked 6th (with a 5.1% market share) in terms of transaction volume and 4th with regard to the number of transactions in the Hong Kong and Macau Syndicated Loan League Table: Mandated Lead Arranger and Bookrunner in 2023. Green and sustainable financial loans increased by 16.8% year-over-year to HK\$9.04 billion. Cash management service income increased by 51.6% year-on-year.

Treasury and markets business was awarded "Top G10 Spot Entity", "Top G10 Spot Individual" and "Overall Top 5 Spot Trading Volume Entity" by London Stock Exchange Group, attesting to the expanding market influence of various core businesses and flagship products. For securities services business, total assets under management of more than HK\$180 billion were achieved, recording a year-on-year increase of 41.6%. For green and sustainable bond underwriting business, the issuance value amounted to approximately US\$7.51 billion, reflecting a year-on-year growth of 19.4%. For Certificates of Deposit and Medium-Term Notes businesses, an issuance volume of US\$31.39 billion was completed throughout the year.

Personal and business banking business grew progressively. Solid growth was seen, including income, deposits, customer scale, and digital and mobile banking users, all of which achieved historic record-breaking results. The establishment of private banking operations in Singapore and insurance services in Macau during the first quarter of 2023 generated regional synergistic effects and improved the ability to facilitate global financial management needs of high-net-worth customers. The private banking business demonstrated rapid expansion through the enhancement of professional service capabilities. High-net-worth segment, which exhibited double-digit year-over-year customer growth. Personal and business banking deposits reached HK\$201.53 billion, an increase of 15.1% year-over-year.



# CHINA CITIC BANK INTERNATIONAL LIMITED

(Incorporated in Hong Kong with limited liability under the Companies Ordinance)

## ANNOUNCEMENT OF 2023 ANNUAL RESULTS

The Board of Directors of China CITIC Bank International Limited ("the Bank") is pleased to announce the consolidated results of the Bank and its subsidiaries ("the Group") for the year ended 31 December 2023.

## CONSOLIDATED INCOME STATEMENT

For the year ended 31 December 2023

	2023 HK\$'000	2022 HK\$'000
Interest income Interest expense	20,471,084 (12,866,500)	11,811,121 (4,915,154)
Net interest income	7,604,584	6,895,967
Fee and commission income Fee and commission expense	1,422,928 (168,410)	1,403,106 (161,930)
Net fee and commission income Net trading income Net gain on financial instruments mandatorily classified at fair value	1,254,518 1,035,805	1,241,176 316,998
through profit or loss  Net gain/(loss) on disposal of financial investments at fair value through	4,076	_
other comprehensive income Other operating income	73,638 27,328	(8,485) 17,710
Operating income Operating expenses	9,999,949 (4,151,415)	8,463,366 (4,098,936)
Operating profit before impairment	5,848,534	4,364,430
Expected credit losses on financial instruments Impairment losses reversed on other assets	(2,854,333)	(1,801,946) 39,822
Impairment losses	(2,854,333)	(1,762,124)
Operating profit  Net loss on disposal of property and equipment and intangible assets  Revaluation gain/(loss) on investment properties	2,994,201 (6,735) 1,843	2,602,306 (5,468) (47,115)
Profit before taxation Income tax	2,989,309 (402,412)	2,549,723 (296,483)
Profit for the year	2,586,897	2,253,240

# CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

For the year ended 31 December 2023

	2023 HK\$'000	2022 HK\$'000
Profit for the year	2,586,897	2,253,240
Other comprehensive income/(loss) for the year		
Items that will be reclassified subsequently to consolidated income statement when specific conditions are met		
Exchange differences on translation of		
financial statements of foreign operations	(29,614)	(132,386)
Financial investments at fair value through other comprehensive income  - change in the fair value of debt instruments  - deferred tax related to the above	1,038,117 (171,675)	(1,720,250) 276,500
<ul><li>transfer to income statement on disposal</li><li>transfer to income statement on impairment</li></ul>	(73,638) 30,989	8,485 44,325
r	823,793	(1,390,940)
Items that will not be reclassified subsequently to consolidated income statement		
Financial investments at fair value through other comprehensive income		
- change in the fair value of equity instruments	808	40,560
<ul> <li>deferred tax related to the above</li> </ul>	(134)	(6,692)
	674	33,868
Other comprehensive income/(loss) for the year	794,853	(1,489,458)
Total comprehensive income for the year	3,381,750	763,782

# CONSOLIDATED STATEMENT OF FINANCIAL POSITION At 31 December 2023

	2023 HK\$'000	2022 HK\$'000
ASSETS		
Cash and balances with banks and central banks	16,931,919	19,028,255
Placements with and advances to banks	55,052,186	33,839,668
Financial assets held under resale agreements	, ,	, ,
– at fair value through profit or loss	3,101,202	_
– at amortised cost	4,592,502	2,746,540
Derivative financial instruments	19,414,161	23,927,566
Financial investments		
<ul> <li>at fair value through profit or loss</li> </ul>	2,449,217	791,802
<ul> <li>at fair value through other comprehensive income</li> </ul>	128,792,744	112,894,375
<ul> <li>at amortised cost</li> </ul>	_	57,739
Loans and advances to customers and other accounts	237,502,834	255,793,387
Tax recoverable	9,582	14,756
Right-of-use assets	979,571	866,853
Property and equipment	401 225	200.402
- Investment properties	401,335	399,492
- Other premises and equipment	571,345	418,908
Intangible assets Deferred tax assets	401,188	453,944
Deferred tax assets	187,145	417,649
Total Assets	470,386,931	451,650,934
LIABILITIES AND EQUITY Liabilities		
Deposits and balances of banks and other financial institutions	11,531,352	9,239,533
Deposits from customers	340,730,699	340,487,879
Financial liabilities at fair value through profit or loss	8,583	249,001
Financial assets sold under repurchase agreements		
– at fair value through profit or loss	2,835,191	-
– at amortised cost	16,300,747	3,318,294
Derivative financial instruments	19,408,277	23,355,908
Certificates of deposit issued	1,561,841	1,169,709
Current tax liabilities	209,146	250,467
Deferred tax liabilities Other liabilities	1,194 15,401,974	1,764 14,086,097
Lease liabilities	1,075,740	907,139
Loan capital	7,806,176	3,890,992
Total Liabilities	416,870,920	396,956,783
Equity		
Share capital	18,404,013	18,404,013
Reserves	25,776,602	23,047,414
KCSCI VCS	23,770,002	23,047,414
Total shareholders' equity	44,180,615	41,451,427
Additional equity instruments	9,335,396	13,242,724
Total Equity	53,516,011	54,694,151
Total Equity and Liabilities	470,386,931	451,650,934

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the year ended 31 December 2023 (Expressed in Hong Kong dollars)

	Share capital HK\$'000	Capital reserve	General reserve HK\$'000	Exchange differences reserve HK\$'000	Property revaluation reserve HK\$'000	Investment revaluation reserve HK\$'000	Statutory reserve HK\$'000	Regulatory general reserve HK\$'000	Retained profits HK\$'000	Total reserves HK\$'000	Other equity instruments HK\$'000	Total equity HK\$'000
At 1 January 2023 Changes in equity for 2023:	18,404,013	3,771	100,000	(80,848)	294,533	(1,196,475)	65,748	243,972	23,616,713	23,047,414	13,242,724	54,694,151
Profit for the year Other comprehensive (loss)/	-	-	-	-	-	-	-	-	2,586,897	2,586,897	-	2,586,897
income for the year				(29,614)		824,467				794,853		794,853
Total comprehensive income for the year				(29,614)		824,467			2,586,897	3,381,750		3,381,750
Transfer from retained profits Distribution payment for Additional Tier 1 Capital Securities ("AT1	-	-	-	-	-	(43,062)	3,502	67,845	(28,285)	-	-	-
Capital Securities") Redemption of AT1 Capital	-	-	-	-	-	-	-	-	(656,257)	(656,257)	-	(656,257)
Securities Other adjustments						7,106			(3,411)	(3,411) 7,106	(3,907,328)	(3,910,739) 7,106
At 31 December 2023	18,404,013	3,771	100,000	(110,462)	294,533	<u>(407,964)</u>	69,250	311,817	25,515,657	25,776,602	9,335,396	53,516,011
At 1 January 2022 Changes in equity for 2022:	18,404,013	6,589	100,000	51,538	294,533	160,597	62,835	180,267	21,971,387	22,827,746	8,554,817	49,786,576
Profit for the year Other comprehensive loss	-	-	-	-	-	-	-	-	2,253,240	2,253,240	-	2,253,240
for the year				(132,386)		(1,357,072)				(1,489,458)		(1,489,458)
Total comprehensive income for the year				(132,386)		(1,357,072)			2,253,240	763,782		763,782
Transfer from retained profits Distribution payment for AT1	-	(2,818)	-	-	-	-	2,913	63,705	(63,800)	-	-	-
Capital Securities Issue of AT1 Capital Securities									(544,114)	(544,114)	4,687,907	(544,114) 4,687,907
At 31 December 2022	18,404,013	3,771	100,000	(80,848)	294,533	(1,196,475)	65,748	243,972	23,616,713	23,047,414	13,242,724	54,694,151

# CONSOLIDATED CASH FLOW STATEMENT

# For the year ended 31 December 2023 (Expressed in Hong Kong dollars)

	2023 HK\$'000	2022 HK\$'000
Operating activities		
Profit before taxation	2,989,309	2,549,723
Adjustments for non-cash items:	2 954 222	1 001 046
Expected credit losses charged on financial instruments Impairment losses reversed on other assets	2,854,333	1,801,946 (39,822)
Net (gain)/loss on disposal of financial investments at fair value through	_	(39,822)
other comprehensive income	(73,638)	8,485
Net loss on disposal of property and equipment and intangible assets	6,735	5,468
Revaluation (gain)/loss on investment properties	(1,843)	47,115
Net gain on financial instruments mandatorily classified at fair value		
through profit or loss	(4,076)	_
Amortisation of deferred expenses	317,631	268,717
Amortisation of intangible assets	212,262	231,763
Depreciation on property and equipment	131,855	152,153
Depreciation on right-of-use assets	262,326	295,896
Dividend income from equity securities	(2,934)	(3,410)
Interest expense on loan capital Foreign exchange differences	217,462 387,816	187,620 497,626
Poleigh exchange differences		497,020
Operating profit before changes in working capital	7,297,238	6,003,280
Net (increase)/decrease in operating assets		
Placements with and advances to banks		
with original maturity beyond 3 months	(12,430,847)	(15,051,168)
Financial assets held under resale agreements	(4,947,164)	(337,628)
Treasury bills with original maturity beyond 3 months	(22,064,124)	(5,210,619)
Certificates of deposit held with original maturity beyond 3 months	(1,280,024)	508,002
Financial investments at fair value through profit or loss	(372,224) (5,515,204)	2,070,156
Financial investments at fair value through other comprehensive income Derivative financial instruments	4,513,405	6,356,775 (15,038,724)
Loans and advances to customers and other accounts	13,667,715	(10,799,574)
Bound and devances to customers and other decounts	(28,428,467)	(37,502,780)
	(20,120,101)	(27,002,700)
Net increase/(decrease) in operating liabilities		
Deposits and balances of banks and other financial institutions	2,291,819	(4,344,894)
Deposits from customers	242,820	12,719,846
Financial liabilities at fair value through profit or loss Financial assets sold under repurchase agreements	(240,418) 15,817,644	(519,005) 3,240,065
Derivative financial instruments	(3,947,631)	14,589,573
Certificates of deposit issued	405,995	(297,060)
Other liabilities	1,360,147	3,466,171
	15,930,376	28,854,696
Cash used in operating activities	(5,200,853)	(2,644,804)
Income tax paid	(207 710)	(95.000)
Hong Kong profits tax paid Tayation outside Hong Kong paid	(206,710)	(85,202)
Taxation outside Hong Kong paid	(158,223)	(49,405)
Net cash flow used in operating activities	(5,565,786)	(2,779,411)

# CONSOLIDATED CASH FLOW STATEMENT (CONTINUED)

For the year ended 31 December 2023

	2023 HK\$'000	2022 HK\$'000
Net cash used in operating activities	(5,565,786)	(2,779,411)
Cash flow generated from/(used in) investing activities Dividends received from equity securities Purchase of property and equipment and intangible assets Proceeds from disposal of property and equipment and intangible assets Net cash used in investing activities	2,934 (450,895) 58 (447,903)	3,410 (246,073) 285 (242,378)
Cash flow generated from/(used in) financing activities Proceeds from AT1 Capital Securities issuance Proceeds from loan capital issuance Payment for redemption of AT1 Capital Securities Distribution paid on AT1 Capital Securities Payment of lease liabilities Interest paid on loan capital	3,894,403 (3,907,328) (656,257) (238,000) (181,498)	4,687,907 - (544,114) (308,414) (181,095)
Net cash (used in)/generated from financing activities	(1,088,680)	3,654,284
Net (decrease)/increase in cash and cash equivalents Cash and cash equivalents at 1 January Exchange differences in respect of cash and cash equivalents Cash and cash equivalents at 31 December	(7,102,369) 67,858,838 (429,081) 60,327,388	632,495 67,854,091 (627,748) 67,858,838
Analysis of the balances of cash and cash equivalents  Cash and balances with banks and central banks  Placements with and advances to banks  with original maturity within 3 months  Treasury bills and certificates of deposit held with original maturity	16,193,816 27,652,285	18,415,050 18,753,919
within 3 months:  - Financial assets at fair value through other comprehensive income  - Amortised cost investments	16,481,287	30,641,825 48,044
	60,327,388	67,858,838
Cash flows from operating activities included: Interest received Interest paid	19,435,318 (12,062,057)	11,068,828 (3,135,933)

#### NOTES:

(Expressed in Hong Kong dollars unless otherwise indicated)

#### 1 BASIS OF PREPARATION

The financial information relating to the year ended 31 December 2023 included in this announcement of 2023 final results does not constitute the Group's statutory annual consolidated financial statements for that financial year but is derived from those financial statements. Further information relating to these statutory financial statements required to be disclosed in accordance with section 436 of the Companies Ordinance is as follows:

The Bank will deliver the financial statements for the year ended 31 December 2023 to the Registrar of Companies as required by section 662(3) of, and Part 3 of Schedule 6 to, the Companies Ordinance in due course.

The Bank's auditor has reported on the financial statements of the Group for the year ended 31 December 2023. The auditor's report was unqualified; did not include a reference to any matters to which the auditor drew attention by way of emphasis without qualifying its reports; and did not contain a statement under sections 406(2), 407(2) or (3) of the Companies Ordinance.

Statutory financial statements for the year ended 31 December 2023 comply with the Banking (Disclosure) Rules and will be available from the Bank's corporate website at www.cncbinternational.com and registered office.

#### 2 CHANGES IN ACCOUNTING POLICIES

## (a) New and amended standards adopted by the Group during the year ended 31 December 2023

This annual financial report has been prepared on a basis consistent with the accounting policies adopted in the 2022 annual financial statements, which have been prepared in accordance with HKFRSs.

Amendments to HKFRSs effective for the financial year beginning on or after 1 January 2023 do not have a material impact on the Group.

#### (b) New standards and interpretations not yet adopted for the year ended 31 December 2023

Certain new accounting standards and interpretations have been published that are not mandatory for 31 December 2023 reporting periods and have not been early adopted by the Group. The Group is in the process of making an assessment of what the impact of these amendments, new standards and interpretations is expected to be in the period of initial application. So far there are no other standards that are not yet effective and that would be expected to have a material impact on the Group in the current or future reporting periods and on foreseeable future transactions.

### 3 INTEREST INCOME

2023 HK\$'000	2022 HK\$'000
1,322,899	1,141,206
, ,	694,054
3,089,659	956,857
13,985,287	9,019,004
20,471,084	11,811,121
17,142,536	10,019,893
3,328,548	1,791,228
20,471,084	11,811,121
	1,322,899 2,073,239 3,089,659 13,985,287 20,471,084  17,142,536 3,328,548

## 4 INTEREST EXPENSE

Deposits from customers			2023 HK\$'000	2022 HK\$'000
NET FEE AND COMMISSION INCOME   2023		Deposits from banks and other financial institutions Certificates of deposit issued Loan capital issued	1,051,904 88,506 217,462	357,873 22,729 187,620
Pee and commission income:   Bills commission   74,1112   79,394   Banking services   139,908   118,074   Card-related income   52,713   38,641   Debt capital markets   515,661   438,885   118,074   64,115   118,000   118,00		Interest expense on financial liabilities measured at amortised cost	12,866,500	4,915,154
Pee and commission income:   Bills commission   74,112   79,394     Banking services   139,908   118,074     Card-related income   52,713   38,641     Debt capital markets   37,246   64,115     Insurance brokerage   515,661   438,885     Investment and structured investment products   264,655   220,438     Loans, overdrafts and facilities fees   337,186   441,373     Others   1,447   2,186     Fee and commission expense   1,422,928   1,403,106     Fee and commission expense   1,254,518   1,241,176     Of which:	5	NET FEE AND COMMISSION INCOME		
Bills commission         74,112         79,394           Banking services         139,908         118,074           Card-related income         52,713         38,641           Debt capital markets         37,246         64,115           Insurance brokerage         515,661         438,885           Investment and structured investment products         264,655         220,438           Loans, overdrafts and facilities fees         37,186         441,373           Others         1,422,928         1,403,106           Fee and commission expense         (168,410)         (161,930)           Fee and commission income (other than the amounts included in determining the effective interest rate) relating to financial assets and liabilities not at fair value through profit or loss:				
Net fee and commission income (other than the amounts included in determining the effective interest rate) relating to financial assets and liabilities not at fair value through profit or loss:  - Fee and commission income - Fee and commission expense   134,284   (32,047)		Bills commission Banking services Card-related income Debt capital markets Insurance brokerage Investment and structured investment products Loans, overdrafts and facilities fees Others  Fee and commission expense	139,908 52,713 37,246 515,661 264,655 337,186 1,447 1,422,928 (168,410)	118,074 38,641 64,115 438,885 220,438 441,373 2,186 1,403,106 (161,930)
2023   2022   HK\$'000   HK\$'000   HK\$'000		Net fee and commission income (other than the amounts included in determining the effective interest rate) relating to financial assets and liabilities not at fair value through profit or loss:  - Fee and commission income  - Fee and commission expense	(34,284)	(32,047)
Net gains from dealing in foreign currencies Net gains from financial investments at fair value through profit or loss Net losses from other dealing activities Net hedging loss on fair value hedges Net interest income on trading activities - Listed - Unlisted  HK\$'000  761,867 177,569 16,887 16,887 16,887 16,989 120,104) 120,104) 120,104) 17,734 17,734 18,133	6	NET TRADING INCOME		
Net gains from financial investments at fair value through profit or loss 58,510 36,887  Net losses from other dealing activities (141,989) (120,104)  Net hedging loss on fair value hedges (232) (205)  Net interest income on trading activities  - Listed 17,734 24,718  - Unlisted 339,915 198,133				
- Listed       17,734       24,718         - Unlisted       339,915       198,133		Net gains from financial investments at fair value through profit or loss Net losses from other dealing activities Net hedging loss on fair value hedges	58,510 (141,989)	36,887 (120,104)
		- Listed	-	
				<u> </u>

# 7 OTHER OPERATING INCOME

			2023 HK\$'000	2022 HK\$'000
		dend income		
		Unlisted investments	2,934	3,410
		al income from investment properties	7,291	4,994
	Othe	rs	17,103	9,306
			27,328	17,710
8	OPE	RATING EXPENSES		
			2022	2022
			2023	2022
			HK\$'000	HK\$'000
	(a)	Staff costs		
	(a)	Salaries and other staff costs	2,379,179	2,361,066
		Retirement costs	160,619	149,056
			2,539,798	2,510,122
			2,000,100	2,310,122
	<b>(b)</b>	Depreciation and amortisation		
		Depreciation – property and equipment	131,855	152,153
		Depreciation – right-of-use assets	262,326	295,896
		Amortisation – intangible assets	212,262	231,763
			606,443	679,812
	(c)	Other operating expenses		
		Property and equipment expenses (excluding depreciation)	410,393	385,179
		Auditor's remuneration		
		– Audit fee	6,213	7,232
		- Assurance related services fee	867	1,302
		- Others	1,838	3,253
		Advertising	67,302	71,391
		Communication, printing and stationery	193,581	172,764
		Electronic data processing	165,593	139,931
		Legal and professional fees Others	50,647 108,740	47,137 80,813
		Others		<u> </u>
			1,005,174	909,002
	Tota	l operating expenses	4,151,415	4,098,936

# 9 EXPECTED CREDIT LOSSES ON FINANCIAL INSTRUMENTS

# Expected credit losses ("ECL") charged/(reversed) on financial instruments

	2023			
	Stage 1 HK\$'000	Stage 2 HK\$'000	Stage 3 HK\$'000	Total <i>HK\$</i> '000
Balances with banks and central banks Placements with and advances to banks Financial investments at fair value through other	(1,807) (6,395)	- -	- -	(1,807) (6,395)
comprehensive income	(1,388)	_	32,377	30,989
Financial investments at amortised cost	(3)	_	_	(3)
Loans and advances to customers and other accounts Loan commitments and guarantees	(377,826) (41,670)	221,475 (759)	3,228,365	3,072,014 (42,429)
	(429,089)	220,716	3,260,742	3,052,369
Recoveries				(198,036)
				2,854,333
		202	2	
	Stage 1  HK\$'000	Stage 2 HK\$'000	Stage 3 HK\$'000	Total <i>HK\$</i> '000
Balances with banks and central banks	(2,839)	_	_	(2,839)
Placements with and advances to banks	16,102	_	_	16,102
Financial investments at fair value through other comprehensive income	(9,911)	_	54,236	44,325
Financial investments at amortised cost	_	_	<del>-</del>	_
Loans and advances to customers and other accounts  Loan commitments and guarantees	(441,296) (16,995)	248,040 625	2,093,184	1,899,928 (16,370)
	(454,939)	248,665	2,147,420	1,941,146
Recoveries				(139,200)
				1,801,946

## 10 INCOME TAX IN THE CONSOLIDATED INCOME STATEMENT

## (a) Income tax in the consolidated income statement

2023 HK\$'000	2022 HK\$'000
208,809	203,531
(9,083)	(15,811)
199,726	187,720
158,004	85,849
(20,101)	2,796
137,903	88,645
64,783	20,118
402,412	296,483
	208,809 (9,083) 199,726 158,004 (20,101) 137,903

The provision for Hong Kong Profits Tax for 2023 is calculated at 16.5% (2022: 16.5%) of the estimated assessable profits for the year. Taxation for overseas branches and subsidiaries is charged at the appropriate current rates of taxation ruling in the relevant countries.

## (b) Reconciliation between tax expense and accounting profit at applicable tax rates

-	2023 HK\$'000	2022 HK\$'000
Profit before tax	2,989,309	2,549,723
Notional tax on profit before tax, calculated at a taxation rate of 16.5%		
and the different taxation rates in other countries/regions	483,883	458,771
Tax effect of non-deductible expenses	256,663	79,116
Tax effect of non-taxable revenue	(204,858)	(171,292)
Tax effect of distribution payment of AT1 Capital Securities	(108,282)	(89,779)
Over-provision in prior years	(29,184)	(13,015)
Others	4,190	32,682
Actual tax expense	402,412	296,483

## 11 FINANCIAL ASSETS HELD UNDER RESALE AGREEMENTS

	2023 HK\$'000	2022 HK\$'000
By types of counterparty		
Banks	2,574,895	_
Non bank financial institutions	526,307	
Carrying amount at fair value through profit or loss	3,101,202	
Banks	_	167,704
Non bank financial institutions	4,592,502	2,578,836
Gross amount at amortised cost Expected credit losses allowances	4,592,502	2,746,540
Net amount at amortised cost	4,592,502	2,746,540
Total amount	7,693,704	2,746,540

## By types of collateral

As at 31 December 2023 and 31 December 2022, the Group's types of collateral for financial assets held under resale agreements are all bonds.

## 12 FINANCIAL INVESTMENTS

## (a) At fair value through profit or loss

	2023 HK\$'000	2022 HK\$'000
Debt securities  - Treasury bills	<del>.</del>	108,550
<ul> <li>Debt securities</li> </ul>	1,060,285	683,252
Other investment	1,060,285 1,388,932	791,802 
	2,449,217	791,802
Issued by:		
Sovereigns	524,599	506,983
Banks and other financial institutions	460,518	175,321
Corporate entities	1,464,100	109,498
	2,449,217	791,802
Listed	1,046,789	645,800
Unlisted	1,402,428	146,002
	2,449,217	791,802

# 12 FINANCIAL INVESTMENTS (CONTINUED)

# (b) At fair value through other comprehensive income

		2023 HK\$'000	2022 HK\$'000
	Debt securities		
	<ul> <li>Certificates of deposit held</li> </ul>	5,216,357	3,990,667
	– Treasury bills	64,767,618	56,691,447
	<ul> <li>Other debt securities</li> </ul>	58,732,952	52,092,832
		128,716,927	112,774,946
	Equity securities	75,817	119,429
		128,792,744	112,894,375
	Issued by:		
	Sovereigns	76,457,895	64,872,217
	Banks and other financial institutions	37,034,055	35,361,447
	Corporate entities	10,978,955	11,182,833
	Public entities	4,321,839	1,477,878
		128,792,744	112,894,375
	Listed	40,342,518	44,047,192
	Unlisted	88,450,226	68,847,183
		128,792,744	112,894,375
(c)	At amortised costs		
		2023	2022
		HK\$'000	HK\$'000
	Debt securities		
	– Treasury bills	_	57,742
	<ul> <li>Expected credit losses allowances – Stage 1</li> </ul>	<del>_</del>	(3)
			57,739
	Issued by:		
	Sovereigns	_	57,739
	Unlisted		57,739
			37,737

## 13 LOANS AND ADVANCES TO CUSTOMERS AND OTHER ACCOUNTS

## (a) Loans and advances to customers and other accounts less expected credit losses

	2023 HK\$'000	2022 HK\$'000
Loans and advances to customers at amortised cost		
Gross loans and advances to customers	220,850,976	243,029,952
- Expected credit losses allowances	(1,193,248)	(1,377,634)
	219,657,728	241,652,318
Loans and advances to customers at fair value through profit and loss	5,435,290	3,768,163
	225,093,018	245,420,481
Other accounts	13,222,978	10,867,014
- Expected credit losses allowances	(813,162)	(494,108)
	12,409,816	10,372,906
	237,502,834	255,793,387

## (b) Loans and advances to customers analysed by industry sectors

The following economic sector analysis is based on categories and definitions used by the Hong Kong Monetary Authority ("HKMA").

	20:	23	2022		
	Gross loans and advances to customers HK\$'000	Impaired loans and advances to customers <i>HK\$</i> ,000	Gross loans and advances to customers <i>HK\$</i> '000	Impaired loans and advances to customers <i>HK\$</i> '000	
Industrial, commercial and financial  - Property development	7,042,615	1,160,060	7,140,999	1,170,923	
- Property investment	22,474,814	149,585	19,237,739	85,581	
- Financial concerns	22,989,260	51,382	20,211,822	_	
<ul> <li>Stockbrokers</li> </ul>	1,497,664	_	4,409,499	_	
<ul> <li>Wholesale and retail trade</li> </ul>	8,761,242	371,978	10,065,083	213,742	
- Manufacturing	5,904,061	124,833	5,079,735	81,454	
<ul> <li>Transport and transport equipment</li> </ul>	3,385,442	_	1,949,088	_	
<ul> <li>Recreational activities</li> </ul>	660,273	_	851,625	_	
<ul> <li>Information technology</li> </ul>	598,783	_	3,914,083	_	
- Others	9,596,138	79,738	8,559,229	116,219	
Individuals  - Loans for the purchase of flats under the Home Ownership Scheme, Private Sector					
Participation Scheme and Tenants Purchase Scheme  - Loans for the purchase of other residential	13,970	-	18,568	_	
properties	22,343,811	49,289	23,018,616	53,246	
<ul> <li>Credit card advances</li> </ul>	619,417	4,851	715,283	3,481	
– Others	16,951,606	90,927	19,918,902	42,681	
Gross loans and advances for use in Hong Kong	122,839,096	2,082,643	125,090,271	1,767,327	
Trade finance	5,524,125	103,156	6,320,760	9,444	
Gross loans and advances for use outside Hong Kong	97,923,045	2,981,621	115,387,084	2,390,194	
Gross loans and advances to customers	226,286,266	5,167,420	246,798,115	4,166,965	

#### 13 LOANS AND ADVANCES TO CUSTOMERS AND OTHER ACCOUNTS (CONTINUED)

#### (c) Impaired loans and advances to customers

	2023 HK\$'000	2022 HK\$'000
Gross impaired loans and advances to customers Expected credit losses allowances – Stage 3	5,167,420 (224,673)	4,166,965 (252,572)
	4,942,747	3,914,393
Gross impaired loans and advances as a % of total loans and advances to customers	2.28%	1.69%

As at 31 December 2023, the secured gross impaired loans and advances to customers amounts to HK\$3,374,297,000 (2022: HK\$2,502,023,000) are backed by collateral, collateral mainly comprises mortgages on residential or commercial properties and cash placed with the Group.

#### 14 CAPITAL AND RESERVES

## (a) Share capital

## (i) Ordinary shares, issued and fully paid:

	202	2023		2
	No. of shares	Share capital  HK\$'000	No. of shares	Share capital  HK\$'000
At 1 January/31 December	12,111,121,568	18,404,013	12,111,121,568	18,404,013

In accordance with section 135 of the Hong Kong Companies Ordinance, the ordinary shares of the Company do not have a par value.

## (ii) Shares issued during the year

The Bank did not issue any shares during the year ended 31 December 2023 (2022: Nil).

## (b) Dividend

The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at shareholders' meetings of the Bank. All ordinary shares rank equally with regard to the Bank's residual assets.

#### 14 CAPITAL AND RESERVES (CONTINUED)

#### (c) Reserves

	2023 HK\$'000	2022 HK\$'000
Capital reserve	3,771	3,771
General reserve	100,000	100,000
Exchange differences reserve	(110,462)	(80,848)
Property revaluation reserve	294,533	294,533
Investment revaluation reserve	(407,964)	(1,196,475)
Statutory reserve	69,250	65,748
Regulatory general reserve	311,817	243,972
Retained profits*	25,515,657	23,616,713
Total	25,776,602	23,047,414

A regulatory reserve is maintained to satisfy the provisions of the Hong Kong Banking Ordinance for prudential supervision purposes by earmarking amounts in respect of impairment losses recognised which the Bank will or may incur on loans and advances. Movements in the reserve are earmarked directly through retained profits and in consultation with the HKMA. At 31 December 2023, HK\$2,219,486,000 (2022: HK\$2,326,333,000) was included in the retained profits in this respect, which is distributable to equity holders of the Bank subject to consultation with the HKMA.

# 15 CREDIT RELATED COMMITMENTS AND FINANCIAL GUARANTEES, OTHER COMMITMENTS AND CONTINGENT LIABILITIES

The following is a summary of the contractual amounts of each significant class of credit related commitments and financial guarantees, other commitments and contingent liabilities and is prepared with reference to the completion instructions for the HKMA return of capital adequacy ratio.

	2023 HK\$'000	2022 HK\$'000
Direct credit substitutes Transaction-related contingencies Trade-related contingencies Forward forward deposits placed	449,180 957,848 10,225,885 122,761	897,471 869,517 5,610,019 37,977
Other commitments:  - which are unconditionally cancellable or automatically cancellable due to deterioration in the creditworthiness of the borrower	120,841,630	109,189,888
<ul><li>with an original maturity of not more than 1 year</li><li>with an original maturity of more than 1 year</li></ul>	3,612,805 10,065,860	3,952,746 12,822,564
	<u>146,275,969</u>	133,380,182
Credit risk-weighted amounts	7,925,419	9,496,598

The risk weights used in the computation of credit risk-weighted amounts range from 0% to 150% (2022: 0% to 150%).

#### 16 DERIVATIVE FINANCIAL INSTRUMENTS

## (a) Notional amounts of derivatives

Derivatives refer to financial contracts whose value depends on the value of one or more underlying assets or indices. The notional amounts of these investments indicate the volume of outstanding transactions and do not represent amounts at risk.

The following is a summary of the notional amounts of each significant type of derivative entered into by the Group:

	2023 HK\$'000	2022 HK\$'000
Currency derivatives Forwards	49 100 27 <i>4</i>	54 429 012
Swaps	68,190,274 1,108,997,386	56,628,912 956,687,728
Options purchased	71,129,225	58,106,983
Options written	65,478,211	56,956,703
Interest rate derivatives		
Forwards/Futures	554,454	3,134,821
Swaps	1,036,122,182	978,677,761
Options purchased	1,000,000	3,036,822
Options written	1,000,000	3,036,822
	2,352,471,732	2,116,266,552

At 31 December 2023, the interest rate swaps held for hedging amounted to HK\$788,730,000 (2022: HK\$678,431,000).

Trading includes the Group's principal risk taking positions in financial instruments, positions which arise from the execution of trade orders from customers and market making, and positions taken in order to hedge other elements of the trading book.

## (b) Fair value of derivatives

	202	2023		2022	
	Fair value assets  HK\$'000	Fair value liabilities HK\$'000	Fair value assets  HK\$'000	Fair value liabilities HK\$'000	
Currency derivatives Interest rate derivatives	10,974,026 8,440,135	11,104,705 8,303,572	11,960,459 11,967,107	11,398,101 11,957,807	
	19,414,161	19,408,277	23,927,566	23,355,908	

#### 17 CURRENCY RISK

The Group's foreign exchange risk stems from taking foreign exchange positions from commercial dealings, investments in foreign currency securities, and operations of the Group and its overseas branches and subsidiaries. The Group's foreign exchange positions are subject to exposure limits approved by the MRC. Methods adopted to measure foreign currency risk exposure against corresponding limits include individual currency positions, overall foreign exchange positions and sensitivities such as Greeks (for foreign exchange options). For the year ended 31 December 2023, the Group's average daily trading profit and loss from foreign exchange positions was a gain of HK\$760,000 (2022: a gain of HK\$537,000) with a standard deviation of HK\$15,661,000 (2022: HK\$14,620,000).

Significant foreign currency exposures at the end of the reporting period were as follows:

		202	3			202	2	
Equivalent in HK\$'000	USD	RMB	Others	Total	USD	RMB	Others	Total
Spot assets	163,866,606	38,667,648	32,370,316	234,904,570	190,664,917	27,691,136	29,613,849	247,969,902
Spot liabilities	(183,282,438)	(35,419,889)	(14,247,147)	(232,949,474)	(152,381,891)	(33,160,325)	(12,817,827)	(198,360,043)
Forward purchases	597,655,659	362,751,221	68,659,310	1,029,066,190	486,344,635	311,452,359	43,455,934	841,252,928
Forward sales	(568, 170, 894)	(369,306,138)	(88,628,791)	(1,026,105,823)	(521,304,735)	(306,190,843)	(59,970,233)	(887,465,811)
Net options position	(7,155,375)	4,067,009	2,056,612	(1,031,754)	258,124	388,282	(505,029)	141,377
Net long/(short) position	2,913,558	759,851	210,300	3,883,709	3,581,050	180,609	(223,306)	3,538,353
Net structural position		659,869	48,497	708,366		671,212	48,519	719,731

#### 18 SEGMENT REPORTING

Segment information is prepared consistently with reportable segments. Information is regularly reported to the chief operating decision-maker, including management committee members, to allocate resources to the segments and to assess their performance. The Group has identified the following five reportable segments:

Wholesale banking mainly comprises corporate lending and syndicated loans, trade financing, deposit account services and cash management in Hong Kong and at overseas branches.

Personal and business banking mainly comprises deposit account services, residential mortgages, other consumer lending, credit card services, Small and Medium Enterprises ("SMEs") banking business, wealth management services and private banking in Hong Kong and at overseas branches.

Treasury and markets covers the provision of foreign exchange services, money market activities, the management of investment securities and central funding management in Hong Kong and at overseas branches.

Mainland subsidiary is the Bank's wholly owned banking subsidiary operating in Mainland China.

Others mainly comprises unallocated revenue and expenses as well as corporate expenses.

## 18 SEGMENT REPORTING (CONTINUED)

For the purpose of segment reporting, the allocation of operating income reflects the benefits of funding resources allocated to the business segments based on the internal funds transfer pricing mechanism. Cost allocation is based on the direct costs incurred by the respective business segments and the apportionment of overheads on a reasonable basis to the business segments. Rental charges at the market rate for the use of bank premises are reflected as inter-segment income for the 'Others' segment and inter-segment expenses for the respective business segments.

Income and cost allocation amongst reportable segments are reviewed from time to time as management deems fit and in the event of change, corresponding segment reporting information will be updated to conform with latest allocation basis.

## (a) Reportable segments

	2023							
	Wholesale banking HK\$'000	Personal and business banking HK\$'000	Treasury and markets <u>HK\$'000</u>	Mainland subsidiary <i>HK\$</i> *000	Others <i>HK\$</i> '000	Subtotal HK\$'000	Elimination and consolidation adjustments	Consolidated  HK\$'000
Net interest income Other operating income Net gain on disposal of financial investments at fair value through other	3,883,341 610,625	2,155,789 1,038,179	(176,462) 581,206	280,909 106,298	1,463,754 45,352	7,607,331 2,381,660	(2,747) (59,933)	7,604,584 2,321,727
comprehensive income			70,028	3,610		73,638		73,638
Operating income Operating (expenses)/income Inter-segment (expenses)/income	4,493,966 (408,032) (142,262)	3,193,968 (1,262,279) (582,746)	474,772 (348,004) (110,902)	390,817 (230,328)	1,509,106 (1,964,053) 835,910	10,062,629 (4,212,696)	(62,680) 61,281	9,999,949 (4,151,415)
Operating profit/(loss) before impairment	3,943,672	1,348,943	15,866	160,489	380,963	5,849,933	(1,399)	5,848,534
Expected credit (losses)/reversed on financial instruments	(2,571,862)	(221,398)	(61,542)	269	200	(2,854,333)		(2,854,333)
Operating profit/(loss)	1,371,810	1,127,545	(45,676)	160,758	381,163	2,995,600	(1,399)	2,994,201
Net loss on disposal of property and equipment and intangible assets Revaluation surplus on investment properties	(52)	(166)	(13)	(50)	(6,454) 1,843	(6,735) 1,843		(6,735) 1,843
Profit/(loss) before taxation	1,371,758	1,127,379	(45,689)	160,708	376,552	2,990,708	(1,399)	2,989,309
Income tax								(402,412)
Profit for the year								2,586,897
041								
Other segment items: Depreciation and amortisation	20,712	130,481	13,712	29,939	411,599	606,443		606,443
Segment assets	141,110,553	72,727,048	256,394,264	19,877,993	10,149,503	500,259,361	(29,872,430)	470,386,931
Segment liabilities	129,470,043	210,486,287	77,606,473	18,029,599	11,275,116	446,867,518	(29,996,598)	416,870,920
Capital expenditure incurred during the year	4,430	4,453	1,584	4,770	435,658	450,895		450,895

# 18 SEGMENT REPORTING (CONTINUED)

## (a) Reportable segments (continued)

	2022							
	Wholesale banking HK\$'000	Personal and business banking HK\$'000	Treasury and markets  _HK\$'000	Mainland subsidiary HK\$'000	Others HK\$'000	Subtotal  HK\$'000	Elimination and consolidation adjustments  HK\$'000	Consolidated  HK\$'000
Net interest income Other operating income Net (loss)/gain on disposal of financial investments at fair value through other comprehensive income	3,523,428 711,274	1,788,395 853,316	888,453 43,367 (23,968)	276,408 77,218	418,864 (43,604)	6,895,548 1,641,571 (8,485)	419 (65,687)	6,895,967 1,575,884 (8,485)
Operating income Operating (expenses)/income Inter-segment (expenses)/income	4,234,702 (381,513) (143,198)	2,641,711 (1,229,237) (597,098)	907,852 (317,368) (104,835)	369,109 (227,433)	375,260 (1,995,477) 845,131	8,528,634 (4,151,028)	(65,268) 52,092	8,463,366 (4,098,936)
Operating profit/(loss) before impairment Expected credit (losses)/reversed on financial instruments Impairment losses reversed on other assets	3,709,991 (1,625,671)	815,376 (109,270)	485,649 (57,302)	141,676 (9,872) 39,822	(775,086) 169	4,377,606 (1,801,946) 39,822	(13,176)	4,364,430 (1,801,946) 39,822
Operating profit/(loss)  Net loss on disposal of property and equipment and intangible assets  Revaluation loss on investment properties	2,084,320 (215)	706,106 (2,578)	428,347 (118)	171,626	(774,917) (2,557) (47,115)	2,615,482 (5,468) (47,115)	(13,176)	2,602,306 (5,468) (47,115)
Profit/(loss) before taxation	2,084,105	703,528	428,229	171,626	(824,589)	2,562,899	(13,176)	2,549,723
Income tax								(296,483)
Profit for the year								2,253,240
Other segment items: Depreciation and amortisation	8,880	85,283	5,767	36,380	543,502	679,812		679,812
Segment assets	155,245,016	79,518,003	219,382,533	15,811,362	9,544,143	479,501,057	(27,850,123)	451,650,934
Segment liabilities	159,247,457	183,437,843	61,908,198	14,085,298	6,705,421	425,384,217	(28,427,434)	396,956,783
Capital expenditure incurred during the year	1,101	19,425	35	8,639	216,873	246,073		246,073

## 18 SEGMENT REPORTING (CONTINUED)

## (b) Geographical information

The geographical information analysis is based on the location of the principal operations of the subsidiaries, or in the case of the Bank itself, of the location of the branches responsible for reporting the results or booking the assets and liabilities.

			2023		
	Profit before taxation HK\$'000	Total assets  HK\$'000	Total liabilities HK\$'000	Operating income/ (expenses) HK\$'000	Credit related commitments and financial guarantees, other commitments and contingent liabilities HK\$'000
Hong Kong Mainland China United States Singapore Others Inter-segment items	2,561,957 155,559 (112,796) 380,288 4,309 (8)	431,973,570 21,667,334 16,500,733 22,304,857 2,410,842 (24,470,406)	379,144,093 19,954,556 16,861,135 21,840,705 2,355,930 (23,285,499)	9,115,423 391,693 324,556 335,467 39,600 (206,790)	106,364,731 3,591,961 4,700,619 30,591,081 1,027,577
	2,989,309	470,386,930	416,870,920	9,999,949	146,275,969
			2022		
	Profit			Operating	Credit related commitments and financial guarantees, other
	before			income/	commitments
	taxation HK\$'000	Total assets  HK\$'000	Total liabilities  HK\$'000	(expenses) <i>HK\$</i> '000	and contingent liabilities  HK\$'000
Hong Kong Mainland China United States Singapore Others Inter-segment items	1,886,353 185,059 228,343 237,616 12,374 (22)	414,503,842 17,721,065 16,785,875 21,712,359 2,136,733 (21,208,940)	360,410,937 16,118,384 16,622,008 21,461,099 2,050,278 (19,705,923)	7,452,666 393,182 339,076 289,039 43,001 (53,598)	100,304,370 505,364 4,002,663 28,511,386 56,399
	2,549,723	451,650,934	396,956,783	8,463,366	133,380,182

#### UNAUDITED SUPPLEMENTARY FINANCIAL INFORMATION

(Expressed in Hong Kong dollars unless otherwise indicated)

## (A) REGULATORY DISCLOSURE STATEMENTS AVAILABLE ON THE BANK'S CORPORATE WEBSITE

The Group's regulatory disclosure information is published by using standard disclosure templates as specified by the HKMA ('Regulatory Disclosure Statement') and that can be viewed in the Regulatory Disclosures section of our Bank's corporate website www.cncbinternational.com. The Bank's Regulatory Disclosure Statement, together with the disclosures in the annual report, contained all the disclosures required by the Banking (Disclosure) Rules issued by the HKMA. Certain comparatives have been revised in order to align with the latest books and records and banking returns submitted to the HKMA.

## (B) CAPITAL ADEQUACY

## (i) Capital base

Capital adequacy ratios ("CARs") are complied in accordance with the Banking (Capital) Rules issued by the HKMA. The CARs are computed on a consolidated basis covering the Bank and some of its subsidiaries as required by the HKMA. The Bank has adopted the "standardised approach" for calculating the risk-weighted amount for credit risk and market risk and the "basic indicator approach" for calculating operational risk.

	2023 HK\$'000	2022 HK\$'000
Common Equity Tier 1 ("CET1") capital instruments and reserves Directly issued qualifying CET1 capital instruments plus		
any related share premium	18,058,853	18,058,853
Retained earnings	25,588,691	23,823,093
Disclosed reserves	194,057	(627,239)
CET1 capital before regulatory deductions	43,841,601	41,254,707
CET1 capital: regulatory deductions		
Deferred tax assets in excess of deferred tax liabilities	187,145	417,649
Other intangible assets (net of related deferred tax liability) Cumulative fair value gains arising from the revaluation of land and	401,188	453,944
buildings (own use and investment properties)	294,930	293,087
Regulatory reserve for general banking risks	2,219,486	2,326,333
Valuation adjustments	50,357	38,641
Debt valuation adjustments in respect of derivative contracts	3,538	5,362
Total regulatory deductions to CET1 capital	3,156,644	3,535,016
CET1 capital	40,684,957	37,719,691
Additional Tier 1 ("AT1") capital AT1 capital	9,335,396	13,243,907
Tier 1 capital	50,020,353	50,963,598
<b>Tier 2 capital instruments and provisions</b> Qualifying Tier 2 capital instruments plus any related share premium Reserve attributable to fair value gains on revaluation of holdings of	7,809,206	3,899,031
land and buildings	132,719	131,889
Collective impairment allowances and regulatory reserve for general banking risks eligible for inclusion in Tier 2 capital	3,287,942	3,523,657
Tier 2 capital base before deductions	11,229,867	7,554,577
Tier 2 capital: regulatory deductions Regulatory deductions to Tier 2 capital		
Tier 2 capital	11,229,867	7,554,577
Total capital	61,250,220	58,518,175

## (B) CAPITAL ADEQUACY (CONTINUED)

## (ii) Risk-weighted assets

		2023 HK\$'000	2022 HK\$'000
	<ul><li>Credit risk</li><li>Market risk</li><li>Operational risk</li></ul>	270,835,420 16,806,075 16,669,988	283,157,088 15,966,100 15,001,688
		304,311,483	314,124,876
(iii)	Capital adequacy ratios		
		2023	2022
	– CET1 capital ratio	13.4%	12.0%
	<ul><li>Tier 1 capital ratio</li><li>Total capital ratio</li></ul>	16.4% 20.1%	16.2% 18.6%
(iv)	Capital instruments		
	The following is a summary of the Group's CET1, Additional Tier 1 Capital	Securities and Tier 2 ca	apital instruments.
		2023 HK\$'000	2022 HK\$'000
	CET 1 capital instruments issued by the Bank Ordinary shares: 12,111,121,568 issued and fully paid ordinary shares	18,404,013	18,404,013
		2023 HK\$'000	2022 HK\$'000
	Additional Tier 1 Capital Securities		
	Undated non-cumulative subordinated capital securities with US\$500 million (issued in 2018) Undated non-cumulative subordinated capital securities with	-	3,907,328
	US\$600 million (issued in 2021) Undated non-cumulative subordinated capital securities with	4,647,489	4,647,489
	US\$600 million (issued in 2022)	4,687,907	4,687,907
		9,335,396	13,242,724
		2023 HK\$'000	2022 HK\$'000
	Tier 2 capital instruments		
	Issued by the Bank - US\$500 million Subordinated Fixed Rate Notes at 4.625% (due in 2029) - US\$500 million Subordinated Fixed Rate Notes at 6.00% (due in 2033)	3,903,198 3,902,978	3,890,992
		7,806,176	3,890,992

## (C) LIQUIDITY RATIOS

Under the Banking (Liquidity) Rules, the Group being a Category 1 institution is required to maintain a Liquidity Coverage Ratio ("LCR") and Net Stable Funding Ratio ("NSFR") above the statutory minimum requirements.

		Weighted amount (average value)						
	For quarter ended 31 December 2023	For quarter ended 30 September 2023	For quarter ended 30 June 2023	For quarter ended 31 March 2023	For quarter ended 31 December 2022			
Average LCR	241%	207%	186%	188%	209%			
	Quarter ended 31 December 2023	Quarter ended 30 September 2023	Quarter ended 30 June 2023	Quarter ended 31 March 2023	Quarter ended 31 December 2022			
NSFR	157%	147%	136%	132%	137%			

For the purposes of compliance with Banking (Disclosure) Rules, information relating to the Group's liquidity are published by using standard disclosure templates as specified by the HKMA and they can be viewed in the Regulatory Disclosures section of our Bank's corporate website at www.cncbinternational.com.

## (D) FURTHER ANALYSIS ON LOANS AND ADVANCES TO CUSTOMERS

Loans and advances to customers analysed by the coverage of collateral, overdue amount and the impairment allowance is as follows. The economic sector analysis is based on the categories and definitions used by the HKMA.

	2	2023	2022		
	Gross loans and advances to customers HK\$'000	% of gross loans and advances to customers covered by collateral	Gross loans and advances to customers HK\$'000	% of gross loans and advances to customers covered by collateral	
Industrial, commercial and financial					
- Property development	7,042,615	79	7,140,999	56	
- Property investment	22,474,814	98	19,237,739	98	
<ul> <li>Financial concerns</li> </ul>	22,989,260	5	20,211,822	6	
<ul><li>Stockbrokers</li></ul>	1,497,664	31	4,409,499	40	
<ul> <li>Wholesale and retail trade</li> </ul>	8,761,242	84	10,065,083	85	
- Manufacturing	5,904,061	28	5,079,735	31	
<ul> <li>Transport and transport equipment</li> </ul>	3,385,442	13	1,949,088	23	
<ul> <li>Recreational activities</li> </ul>	660,273	4	851,625	3	
<ul> <li>Information technology</li> </ul>	598,783	7	3,914,083	1	
- Others	9,596,138	75	8,559,229	89	
Individuals					
<ul> <li>Loans for the purchase of flats under the Home Ownership Scheme, Private Sector Participation Scheme and Tenants</li> </ul>					
Purchase Scheme  - Loans for the purchase of other	13,970	100	18,568	100	
residential properties	22,343,811	100	23,018,616	100	
<ul> <li>Credit card advances</li> </ul>	619,417	_	715,283	_	
– Others	16,951,606	87	19,918,902	93	
Gross loans and advances for use in Hong Kong	122,839,096	68	125,090,271	68	
Trade finance	5,524,125	22	6,320,760	22	
Gross loans and advances for use outside					
Hong Kong	97,923,045	22	115,387,084	18	
Gross loans and advances to customers	226,286,266	47	246,798,115	44	

## (D) FURTHER ANALYSIS ON LOANS AND ADVANCES TO CUSTOMERS (CONTINUED)

The analysis of impaired loans and advances to customers of the individual loan usage category, which accounted for 10% or more of the gross loans and advances to customers, is as follows:

				2023			
	Overdue loans and advances to customers HK\$'000	Impaired loans and advances to customers HK\$'000	Stage 1 ECL allowances  HK\$'000	Stage 2 ECL allowances  HK\$'000	Stage 3 ECL allowances  HK\$'000	Expected credit losses on income statement during the year HK\$'000	Written off during the year HK\$'000
Financial concerns	51,382	51,382	28,739	4,175	18,189	11,168	
Gross loans and advances for use outside Hong Kong	2,459,613	2,981,621	215,761	<b>596,181</b> 2022	26,285	2,427,416	2,518,497
	Overdue loans and advances to customers HK\$'000	Impaired loans and advances to customers HK\$'000	Stage 1 ECL allowances HK\$'000	Stage 2 ECL allowances  HK\$'000	Stage 3 ECL allowances HK\$'000	Expected credit losses on income statement during the year HK\$'000	Written off during the year HK\$*000
Gross loans and advances for use outside Hong Kong	1,587,732	2,390,194	512,865	370,087	114,926	1,075,963	1,368,811

## (D) FURTHER ANALYSIS ON LOANS AND ADVANCES TO CUSTOMERS (CONTINUED)

By geographical areas

	2023					
	Loans and advances to customers  HK\$'000	Overdue loans and advances to customers <i>HK\$</i> '000	Impaired loans and advances to customers <i>HK\$</i> '000	Stage 1 ECL allowances  HK\$'000	Stage 2 ECL allowances  HK\$'000	Stage 3 ECL allowances  HK\$'000
Hong Kong Mainland China United States Singapore Others	159,004,495 36,274,617 10,364,300 7,471,950 13,170,904	3,139,502 481,778 580,515 244,140 2,567	3,716,065 599,441 580,515 244,140 27,259	164,664 70,682 50,762 18,046 19,939	344,564 169,881 19,370 73,898 36,769	195,537 2,957 - 26,179
	226,286,266	4,448,502	5,167,420	324,093	644,482	224,673
			20	)22		
	Loans and advances to customers HK\$'000	Overdue loans and advances to customers HK\$\\$'000	Impaired loans and advances to customers <i>HK\$</i> '000	Stage 1 ECL allowances  HK\$'000	Stage 2 ECL allowances  HK\$'000	Stage 3 ECL allowances  HK\$'000
Hong Kong Mainland China United States Singapore Others	173,079,464 40,471,020 12,060,909 7,810,685 13,376,037	2,618,209 761,442 - 5,793	3,399,730 761,442 - 5,793	417,432 162,778 29,921 58,922 33,002	311,552 40,774 - 5,869 64,812	177,206 75,366 - -
	246,798,115	3,385,444	4,166,965	702,055	423,007	252,572

The above geographical analysis is classified by the location of the counterparties after taking into account the transfer of risk. For a claim guaranteed by a party situated in a country different from the counterparty, risk will be transferred to the country of the guarantor.

Overdue loans and advances are loans that have been overdue for more than three months.

Impaired loans and advances are individually assessed loans which exhibit objective evidence of impairment on an individual basis.

#### (E) OVERDUE ASSETS

#### Overdue loans and advances to customers

	2023		2022	
	HK\$'000	% of total loans and advances to customers	HK\$'000	% of total loans and advances to customers
The gross amount of loans and advances has been overdue for periods of:				
- 6 months or less but over 3 months	631,341	0.28	1,363,091	0.55
– 1 year or less but over 6 months	1,322,114	0.58	862,803	0.35
– over 1 year	2,495,047	1.10	1,159,550	0.47
	4,448,502	1.96	3,385,444	1.37
Secured overdue loans and advances	3,136,342		2,309,299	
Unsecured overdue loans and advances	1,312,160		1,076,145	
	4,448,502		3,385,444	
Market value of collateral held against the secured overdue loans and advances	5,193,325		4,923,948	
Expected credit losses allowances	197,775		241,784	

Loans and advances with specific repayment dates are classified as overdue when the principal or interest is overdue and remains unpaid at the year end. Loans repayable on demand are classified as overdue either when a demand for repayment has been served on the borrower but repayment has not been made in accordance with the demand notice, and/or when the loans have remained continuously outside the approved limit advised to the borrower for more than the overdue period in question.

Eligible collateral, which is held in respect of the overdue loans and advances, is 'Eligible Physical Collateral' which mainly comprises real estate properties. The eligible collateral should generally satisfy the following:

- (a) The market value of the asset is readily determinable or can be reasonably established and verified.
- (b) The asset is marketable and there exists a readily available secondary market for disposal of the asset.
- (c) The Bank's right to repossess the asset is legally enforceable and without impediment.
- (d) The Bank is able to secure control over the asset if necessary.

There were no advances to banks and other financial institutions and trade bills which were overdue for over three months at 31 December 2023 and 2022.

### Other overdue assets

There was financial assets at fair value through other comprehensive income amounted HK\$43,363,000, which were overdue for over three months at 31 December 2023 (2022: HK\$11,720,000).

## (F) RESCHEDULED LOANS

	2023		2022	
	HK\$'000	% of total loans and advances to customers	HK\$'000	% of total loans and advances to customers
Rescheduled loans	154,445	0.068	149,986	0.061

Rescheduled loans are those advances which have been restructured or renegotiated because of a deterioration in the financial position of the borrower, or the inability of the borrower to meet the original repayment schedule and for which the revised repayment terms are non-commercial to the Group. Rescheduled loans to customers are stated net of any advances that have subsequently become overdue for over three months and are reported as overdue advances in note (E).

There were no advances to banks and other financial institutions which were rescheduled at 31 December 2023 and 2022.

## (G) REPOSSESSED ASSETS

	2023 HK\$'000	2022 HK\$'000
Included in loans and advances to customers and other accounts	285,257	149,251

The amount represents the estimated market value of the repossessed assets at 31 December 2023 and 2022.

## (H) INTERNATIONAL CLAIMS

International claim refers to the sum of cross-border claims in all currencies and local claims in foreign currencies determined as based on the calculation methodology specified in the HKMA's Return of International Banking Statistics. International claims are on-balance sheet exposures of counterparties which attributable to the country or segment, after taking into account risk recognised transfer, constitute to not less than 10% of the aggregate claims are disclosed as follows.

2023					
		Non-bank private sector			
Banks <i>HK\$'000</i>	Official Sector HK\$'000	Non-bank financial institutions HK\$'000	Non-financial private sector HK\$'000	Total <i>HK\$'000</i>	
35,366,170 13,182,262 3,572,608 45,466,135 41,119,763	28,616,141 429,752 429,223 2,515,369 2,514,485	1,953,132 25,379,500 22,464,099 5,109,123 4,751,233	3,742,970 44,945,252 33,528,626 30,458,781 26,484,499	69,678,413 83,936,766 59,994,556 83,549,408 74,869,980	
		2022			
		Non-bank p	private sector		
Banks 	Official Sector HK\$'000	Non-bank financial institutions HK\$'000	Non-financial private sector HK\$'000	Total <i>HK\$</i> '000	
29,927,871 10,675,665 3,830,542 27,481,203	24,545,966 86,591 86,086 4,496,093	2,304,833 23,331,069 20,009,710 5,483,951	4,303,637 56,880,197 45,844,064 36,513,112	61,082,307 90,973,522 69,770,402 73,974,359 66,127,407	
	#K\$'000  35,366,170 13,182,262 3,572,608 45,466,135 41,119,763  Banks #K\$'000  29,927,871 10,675,665 3,830,542	Banks HK\$'000  35,366,170 13,182,262 3,572,608 429,223 45,466,135 2,515,369 41,119,763  Banks HK\$'000  29,927,871 10,675,665 3,830,542 27,481,203 4,496,093	Non-bank park   Non-bank financial institutions   HK\$'000   HK\$'000   HK\$'000   HK\$'000	Non-bank private sector   Non-bank   Financial   private sector   HK\$'000   HK\$'000	

## (I) MAINLAND ACTIVITIES

Mainland Activities are Mainland China exposures to non-bank counterparties and their categories and the type of direct exposures defined by the HKMA's Return of Mainland Activities.

		2023			
		On-statement of financial position exposure HK\$'000	Off-statement of financial position exposure HK\$'000	Total <i>HK\$</i> '000	
(1)	Central government, central government-owned entities and their subsidiaries and				
	joint ventures ("JVs")	41,070,652	1,880,540	42,951,192	
(2)	Local governments, local government-owned entities and their subsidiaries and JVs PRC national residing in Mainland China or other	19,155,037	2,359,642	21,514,679	
. ,	entities incorporated in Mainland China and their subsidiaries and JVs	31,897,446	4,409,326	36,306,772	
(4)	Other entities of central government not reported in item 1 above	3,185,422	593,691	3,779,113	
<ul><li>(5)</li><li>(6)</li></ul>	Other entities of local governments not reported in item 2 above PRC national residing outside Mainland China or	1,183,888	-	1,183,888	
(7)	entities incorporated outside Mainland China where the credit is granted for use in Mainland China Other counterparties where the exposures are	22,779,817	1,453,676	24,233,493	
	considered by the reporting institution to be non-bank Mainland China exposures	6,420,088	147,011	6,567,099	
Tota	al	125,692,350	10,843,886	136,536,236	
Tota	al assets after provision	444,615,600			
On-	balance sheet exposures as percentage of total assets	28.3%			

## (I) MAINLAND ACTIVITIES (CONTINUED)

		2022			
		On-statement of financial position exposure HK\$'000	Off-statement of financial position exposure HK\$'000	Total <i>HK\$'000</i>	
(1)	Central government, central government-owned entities and their subsidiaries and joint				
(2)	ventures ("JVs")	39,988,887	3,334,745	43,323,632	
(2)	Local governments, local government-owned entities and their subsidiaries and JVs PRC national residing in Mainland China or other	15,963,526	1,648,227	17,611,753	
(4)	entities incorporated in Mainland China and their subsidiaries and JVs Other entities of central government not reported	42,109,952	4,030,950	46,140,902	
(+)	in item 1 above	5,202,575	1,183,666	6,386,241	
(5) (6)	Other entities of local governments not reported in item 2 above PRC national residing outside Mainland China or	2,141,272	-	2,141,272	
(7)	entities incorporated outside Mainland China where the credit is granted for use in Mainland China Other counterparties where the exposures are	33,865,994	1,995,551	35,861,545	
	considered by the reporting institution to be non-bank Mainland China exposures	6,623,779	123,818	6,747,597	
Tota	ıl	145,895,985	12,316,957	158,212,942	
Tota	al assets after provision	423,372,148			
On-	balance sheet exposures as percentage of total assets	34.5%			

#### REPORT OF THE CHIEF EXECUTIVE OFFICER

In 2023, China CITIC Bank International Limited ("CNCBI" or "the Bank") and its subsidiaries (together "the Group"), establishing itself as the core offshore business platform and main cross-border collaboration channel of its parent bank, China CITIC Bank Corporation Limited ("CNCB"), collaborated with CITIC Group and CNCB in an effort to demonstrate its accomplishments in supporting the real economy of Hong Kong. Business opportunities in a volatile market environment and as a result of the progressive opening of Mainland China's financial sector as well as the close bilateral cooperation between Mainland China & Hong Kong were captured, while risks were strictly monitored to promote high-quality business development. Simultaneously, the Group persisted in promoting the implementation of the 4C (Culture, Customer, Collaboration, Cyberspace) strategies, focused on customer-centricity, promoted business innovation and sustainable development, fortified Agile Culture and Fintech transformation to ensure the stability of overall operations. During the reporting period, operating income and profit both increased by double digits.

The Group's achievement at each stage was contingent upon the backing of its customers, employees, and all stakeholders. I would like to express my heartfelt thanks!

#### OPERATING ENVIRONMENT

In 2023, global inflation pressure eased notably. The rate-hike cycles had largely come to an end. However, the growth momentum of many economies weakened, international trade was anaemic, and the Eurozone inched towards stagnation. The global macro environment remained rather challenging.

Mainland China's economy continued to recover, with real GDP rising 5.2% in 2023, but the uneven recovery still needs to be improved. On one hand, manufacturing growth was fairly stable, while services and retail sales rose strongly. On the other hand, sentiment in the real estate sector and related industries has yet to meaningfully improve.

Hong Kong's real GDP rose 3.2% in 2023. The labour market remained robust, with unemployment hovering near cyclical lows of under 3%. The rebound in retail sales and private consumption also supported economic growth. Nevertheless, weak global growth fundamentals depressed international trade, pressuring Hong Kong's exports. As for the interest rate environment, the Federal funds rate target was raised to 5.5% and remained unchanged. Hong Kong dollar interest rates remained elevated as a result.

#### FINANCIAL REVIEW

In 2023, the Group recorded profit attributable to shareholders of HK\$2.59 billion, representing an increase of 14.8% year-on-year. Operating income was HK\$10.00 billion, increased 18.2% year-on-year. Net interest income rose 10.3% year-on-year to HK\$7.60 billion, net interest margin also increased by 14 basis points year-on-year to 1.81%. Non-interest income rose 52.8% to HK\$2.40 billion. Net trading income recorded favourable growth, and net fee and commission income from insurance products, investment and structured investment products increased.

Operating expenses increased 1.3% year-on-year to HK\$4.15 billion and the cost-to-income ratio was 41.5%, dropping by 6.9 percentage points year-on-year. The Group is committed to strengthening its cost management and promoting Agile Culture transformation. At the same time, the Group continued to invest in Fintech and talent development.

Impairment losses increased 62.0% year-on-year to HK\$2.85 billion, resulting from the downgrades of certain large-scale loans. Impaired loan ratio stood at 2.28% at the end of 2023. The Group will strengthen credit risk management and improve the quality of credit assets persistently.

Under the complicated and challenging operating environment, the Group continued to strengthen asset and liability management, control funding costs and enhance capital efficiency. As of the end of 2023, total assets of the Group amounted to HK\$470.39 billion, representing 4.1% growth as compared to the end of last year. Customer loans (including trade bills) decreased by 8.3% from the end of last year to HK\$226.29 billion. Customer deposits (including certificates of deposit issued) increased by 0.2% from the end of last year to HK\$342.29 billion. The loan-to-deposit ratio was 66.1%, dropped by 6.1 percentage points year-on-year, and remained at a healthy level.

In addition to having adequate capital, the Group satisfies all regulatory requirements with regard to its total capital ratio, Tier 1 capital ratio and common equity tier 1 capital ratio. In November 2023, the Group redeemed US\$500 million of Additional Tier 1 Capital Securities issued in 2018. In December 2023, the Group successfully issued US\$500 million in Tier 2 subordinated notes to replenish capital. At the same time, the Group maintained sufficient liquidity, with both the liquidity coverage ratio and the net stable funding ratio managed at a stable level.

#### **BUSINESS REVIEW**

### **Wholesale Banking Business**

The total income of wholesale banking business reached HK\$4.49 billion this year, representing a 6.1% year-on-year increase. The overseas branches of wholesale banking business experienced rapid growth, as evidenced by an 11.7% year-on-year increase in total income. Both the number of base customers and active customers increased by 25.3% and 28.7% respectively.

A total of 22 structured finance transactions worth US\$2.93 billion were finalised throughout the course of the year, indicating that the business remained active. Statistics from Refinitiv indicated that the Group ranked 6th (with a 5.1% market share) in terms of transaction volume and 4th with regard to the number of transactions in the Hong Kong and Macau Syndicated Loan League Table: Mandated Lead Arranger and Bookrunner in 2023. The Group actively promoted green and sustainable financial loan products, and relevant loans encompassing approximately 12 industries increased by 16.8% year-over-year to HK\$9.04 billion. According to Bloomberg statistics, the Group ascended from 15th place last year to 7th place in the sustainability-linked loan market ranking in the Asia-Pacific region (excluding Japan), marking the first time the Group entered the top ten in the ranking, and ranked 3rd in terms of the number of completed transactions.

The Group further enhanced the product and service channels of transaction banking business to upgrade settlement service capabilities and elevate the customer experience. Corporate customers were provided with listed company settlement services, cash management and payment services, trade financing services, account opening and other account services, etc. Cash management service income increased by 51.6% year-on-year.

## **Treasury and Markets Business**

The global markets business achieved a 91.2% year-on-year surge in total operating income. For trading and marketing business, a 54.2% year-on-year increase in trading and marketing income was recognized. Besides, "Top G10 Spot Entity", "Top G10 Spot Individual" and "Overall Top 5 Spot Trading Volume Entity" were awarded by London Stock Exchange Group.

For securities services business, the Group has gradually rolled out corporate trustee, paying agent, fund administration and fund trustee services since 2022, which further enhanced customer service capabilities. More than 20 agency and trustee projects were accomplished. Total assets under management of more than HK\$180 billion were achieved, recording a year-on-year increase of 41.6%. A 106.2% year-on-year increase in security service fee income was recorded, with approximately 2.6 times the net interest income as compared to 2022.

Regarding capital debt market business, the Group has a stable business foundation in bond issuance in China's offshore market. The Group engaged in a total of 23 green and sustainable bond issuances pertaining to green bond underwriting. The issuance value amounted to approximately US\$7.51 billion, reflecting a year-on-year growth of 19.4%. In addition, the "Outstanding Award for Green and Sustainable Bond Lead Manager (Financial Holding Industry) – Visionary Sustainability Bond Framework" was awarded by the Hong Kong Quality Assurance Agency. For Certificates of Deposit and Medium-Term Notes businesses, a total of 544 transactions were completed throughout the year, with an issuance volume of US\$31.39 billion.

With regard to funding management, prominent growth in the bond investment business was achieved through active monitoring in the international financial market. The Group was awarded "Top Investment House in Asian G3 Bonds" in the Asset Benchmark Research Awards for 2023 held by the Asset and ranked No. 1 among Hong Kong banks and securities companies. It was also the only awardee to rank among the top 3 Hong Kong banks and securities companies in the past three consecutive years, reflecting that the Group was highly recognised by the industry despite the challenging investment environment.

### Personal and Business Banking Business

Personal and business banking business grew progressively in 2023. Solid growth was seen, including income, deposits, customer scale, and digital and mobile banking users, all of which achieved historic record-breaking results.

The establishment of private banking operations in Singapore and insurance services in Macau during the first quarter of 2023 generated regional synergistic effects and improved the ability to facilitate global financial management needs of high-net-worth customers.

The private banking business demonstrated rapid expansion through the enhancement of professional service capabilities. An innovative "Financial + Non-financial" servicing model was developed with the aim of fostering stronger customer relationships. This model offers customers a variety of premium benefits and exceptional experiences. Strong business momentum was maintained by the high-net-worth segment, which exhibited double-digit year-over-year customer growth.

With the optimisation of the "MONOPOLY Deposit" product, personal and business banking deposits reached a record high of HK\$201.53 billion, an increase of 15.1% year-over-year. Three brand-new credit cards were launched, each featuring a distinct positioning tailored to specific customer segments. These cards included the World Mastercard credit cards, which offer customers access to global experiences; the prestigious "JEWEL" World Elite Mastercard card, which cater exclusively to the high-net-worth segment; and co-branded card with Dah Chong Hong, which offer exclusive card benefits. When compared to last year, the issuance of new credit cards more than doubled.

#### FINTECH TRANSFORMATION

In an effort to improve banking service capabilities, the Group has expanded Fintech transformation across all businesses and processes, and integrated business development with Fintech. The Group recorded year-on-year growth in digital banking customer base in 2023. A notable surge in overall digital penetration and monthly active users was observed. Among them, inMotion customers increased more than 30% year-on-year, and transactions increased substantially, around 85% year-on-year. Through the utilisation of big data technology to analyse customer needs in conjunction with the marketing initiative "Rewards GO!", exclusive discounts and services could be offered to improve customers' personalised service experiences, thereby enhancing customer loyalty and engagement. In addition, through the implementation of the next generation of Corporate Online Banking, corporate customers could have access to a host of online financial products and convenient services. A new mobile application, "FX Go", was introduced to enable customers to access real-time, comprehensive foreign exchange data and facilitate the opening of accounts for trading foreign exchange and gold investments.

The Group leverages Fintech to facilitate business growth, enhance operational and risk management capacities, and improve the capabilities and applications of data governance analysis. The active promotion of robotic process automation has enhanced efficacy. With the aim of ensuring risk management and regulatory compliance, the Group has utilised Regtech to launch fraud monitoring systems and automate customer due diligence systems. Machine learning technology has been implemented to improve suspicious transaction detection.

## RISK MANAGEMENT AND INTERNAL CONTROL

The Group emphasises the importance of rigorous corporate governance and risk management, and strives to maintain robust risk management and internal control systems.

As part of its efforts to implement regulatory requirements in 2023, the Group continued to bolster its risk management capabilities and actively pursued a number of risk management enhancement initiatives, including the implementation of the Basel III Reform Package and Operational Resilience, to ensure that the Group could measure and calculate risk-weighted assets in accordance with the new capital management measures. In addition, the Group actively strengthened its resilience against climate-related risks through the effective implementation of a climate risk management framework.

The Group further strengthened its internal control and compliance capabilities in 2023, with a specific focus on adopting technology solutions to enhance compliance risk management. In addition to the three lines of defence control assurance framework to manage the ever-changing business environment and new regulatory rules, the Group continued to promote employees' compliance awareness, a sound risk culture and proactive management of all business risks. The Group was also awarded the "2023 Privacy-Friendly" Gold Award by The Privacy Commissioner for Personal Data in recognition of the Group's efforts in promoting the protection of personal data privacy.

The Group will continue to manage business and operational technology developments and challenges, monitor market trends, and work closely with all stakeholders. Prudent underwriting practices will be upheld in order to ensure the credit quality of our customer base. The Group will also perform ongoing stress tests and portfolio reviews on various risk factors and scenarios in response to any alterations in the external environment in order to assess the potential impact of stressed environments on the Group's asset quality and financial positions. Appropriate risk mitigation measures will be adopted accordingly, when necessary. Also, the Group will establish robust data collection processes to enhance the efficiency of data asset utilisation and ensure effective risk management and control.

#### **HUMAN RESOURCES DEVELOPMENT**

The Group aims to cultivate a positive bank culture and drive Agile Culture transformation. During the year, to deepen employees' understanding of the Group's Vision, "Agile. Professional. Simple.", an annual recognition program "The Best of CNCBI" and the first "Agile Week" were held, and employees were encouraged to leverage digital badges of the "You are my STAR" program. The Group also provided bank culture training for employees of different seniorities to cultivate a positive bank culture.

The Group always values employees' opinions and suggestions, and has established various communication channels for the employees, including the Employee Voice mailbox, Whistleblowing mailbox, regular Employee Engagement Survey, etc. Enhancement plans have been developed, such as the Group Medical Insurance Scheme and the Staff Mortgage Plan, to provide employees with better benefits.

The Group fully understands the importance of employee training and talent development. With the support of CNCB, the Group organised two exchange programs in the Greater Bay Area and Beijing in 2023 to facilitate cross-border collaboration and integration with the CITIC ecosystem. By partnering with HKU Business School, the Group organised the Executive Development Program to develop the leadership capabilities of the employees. The Group continued to sponsor employees to obtain professional qualifications as defined by the Hong Kong Monetary Authority's Enhanced Competency Framework, and actively participated in "the Fintech Career Accelerator Scheme" and "the Greater Bay Area Youth Employment Scheme". Through campus recruitment with the aim of attracting young talents and establishing a talent pipeline to support the Group's sustainable development.

The Group cares for the employee's wellbeing. Various festive activities and health talks were arranged throughout the year. The Group resumed bank-wide team-building events in 2023, including the "Team Power", to increase team cohesiveness and encourage collaboration within and across departments.

## ESG AND SUSTAINABLE GROWTH

The Group actively pursues green and sustainable finance business, integrates ESG concepts into daily operations and management to accelerate business transformation and structural adjustment in response to the nation's "Dual Carbon" target strategy, and works with the government of the Hong Kong Special Administrative Region for the purpose of developing Hong Kong as a regional green and sustainable finance hub. For green and sustainable finance products and services, green product system was established with finance products such as green loans, green bonds, green funds, etc. were developed.

The Group is dedicated to managing climate risks, integrating them into a comprehensive risk management framework, and establishing a clear climate risk-related governance structure. The Board delegated the Credit and Risk Management Committee to assist in fulfilling climate-related risk responsibilities and work. To facilitate green and low-carbon business practices, the first ESG branch was established in Tsim Sha Tsui, and environmentally sustainable office practices were implemented, including conserving energy and resources and reducing emissions and pollutants.

For corporate social responsibilities, CNCBI volunteer team participated in a number of activities, including beach cleanup, resource recycling, financial workshops for children and youths, etc. Such commitment and contribution were recognised by society.

## **OUTLOOK**

2024 will likely witness the reversal of monetary policy. It is anticipated that a cycle of interest rate cuts will begin. Mainland China's economy may grow by about 5%. With subdued international trade and the continued risk of estate development, retail sales and services will remain important growth drivers. In Hong Kong, the labour market remains stable, and private consumption continues to improve, supporting economic growth. In 2024, Hong Kong's GDP growth may reach 3%, and the performance of imports and exports may turn positive. As for the interest rate environment, after the Federal Reserve Board's rate-cut cycle begins, Hong Kong dollar interest rates will decline subsequently.

The Group will maintain its dedication to business transformation and innovation, and further consolidate and strengthen the market position and influence of its core products in order to cater to customers' diversified and personalised financial needs. In response to the reciprocal interoperability of the financial markets of Mainland China, Hong Kong, and Macau, and the measures for cross-border wealth management, the Group will maximise the benefits of its core platform in offshore business and the main channel of cross-border collaboration. The Group will work closely with CITIC Group and CNCB through the "CITIC Group Collaboration Committee Hong Kong and Macau Regional Branch" to enhance collaboration across all aspects in order to provide sophisticated and streamlined cross-border financial services to customers.

In response to the Fintech development trend, the Group will continue to promote the Fintech transformation, increase investments in technology, streamline business operations, enhance customer experience, and bolster competitiveness, all with the aim of generating value and convenience for customers. The Group will proactively advance green financial business, establish the "net zero" roadmap, develop a climate risk management system, advocate for green and low-carbon operations, and fulfil social responsibilities in the interest of sustainable development.

The Group will continue to stabilise asset quality, monitor non-performing loans, and strengthen risk management. The optimisation of the business structure and product portfolio will serve to control expenses and enhance competitiveness. In an effort to generate greater shareholder value, the Group will concurrently implement proactive measures to optimise its capital structure, capital utilisation efficiency, and rate of return.

Looking forward to 2024, global economic challenges and opportunities coexist. We will maintain strategic focus with a prudent and energetic attitude, progress steadily, and seize new opportunities for business development. We will develop and implement the new three-year strategic development plan, adhere to the Vision "Agile. Professional. Simple.", actively integrate into the development of the nation and Hong Kong, provide comprehensive support to Hong Kong in leveraging its unique advantages under "One Country, Two Systems", consolidate and enhance Hong Kong as an international financial centre, and play an active role as "Super-Connector" and "Super Value-Adder". Development opportunities such as RMB internationalisation, the Guangdong-Hong Kong-Macao Greater Bay Area, and One Belt and One Road will be seized to strive for business growth and bolster the Group's comprehensive financial service capabilities. We continue to maintain a collaborative approach with customers, shareholders, employees and society in order to foster trust and mutual benefit, attain objectives that benefit all parties involved, and strive for progress and stability, all while creating value.

## Bi Mingqiang

Executive Director, President & Chief Executive Officer

20 March 2024